Cabinet



Title of Report:	Recommendations of the Performance and Audit Scrutiny Committee: 25 January 2017 – Delivering a Sustainable Medium Term Financial Strategy 2017/2020				
Report No:	CAB/SE/17/008				
Report to and dates:	Cabinet	7 February 2017			
	Council	21 February 2017			
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Purpose of report:	On 25 January 2017, the Performance and Audit Scrutiny Committee considered Report No: PAS/SE/17/005, which updated Members on progress made towards delivering a balanced budget for 2017/18 and sustainable budget in the medium term, and to recommend to Cabinet inclusion of the proposals in the report to progress securing a balanced budget for 2017/18 and sustainable budget in the medium term.				
Recommendations:	of Council, the propo paragraph 1.2.1 of R	that, subject to the approval sals as detailed in Table 1 at eport No: PAS/SE/17/005, to progress securing a 2017-2018.			

(Check the appropriate box and delete all those that do not apply.) Consultation: Alternative option(s): Are there any financial implications? If yes, please give details Are there any staffing implications? If yes, please give details Are there any ICT implications? If yes, please give details Are there any legal and/or policy implications? If yes, please give details Are there any legal and/or policy implications? If yes, please give details Are there any legal and/or policy implications? If yes, please give details Are there any legal and/or policy implications? If yes, please give details Are there any equality implications?			Decision and, if so, under which Yey Decision - Key Decision - Council decision Ree Report No: PAS/SE/17/005 Ree Report No: PAS/SE/17/005 Yes No See Report No: PAS/SE/17/005		
	If yes, please give details Risk/opportunity assessment:		See Report No: PAS/SE/17/005 (potential hazards or opportunities affecting corporate, service or project objectives)		
ri	nherent le isk (before ontrols)	vel of	Controls	Residual risk (after controls)	
See Report No: PAS/SE/17/005					
Wards affected:			All Wards		
Background papers: (all background papers are to be published on the website and a lini included)			COU/SE/16/003 Budget and Council Tax Setting 2016/17 CAB/SE/15/048 West Suffolk Strategic Plan and Medium Term Financial Strategy 2016-2020 SE-OAS/SE/16/022 Report - Approach to delivering a sustainable medium term financial strategy 2016 - 2020 and consideration of the four year settlement offer from central government PAS/SE/16/029 Report - Delivering a Sustainable MTFS 2017-2020		
Documents attached:		None			

1. Key issues and reasons for recommendation

1.1 **Position at January 2017**

1.1.1 In November 2016, the Performance and Audit Scrutiny Committee received Report No: PAS/SE/16/029 - Delivering a Sustainable Medium Term Financial Strategy 2017-2020 which set out the context of the 2016/17 budget and MTFS, including details of savings targets, budget assumptions and known pressures for 2017-2020. This report (PAS/SE/17/005) gives an update on that position.

1.1.2 Extract from Report No: PAS/SE/17/005

1.2. Latest Budget Projections

1.2.1 **Table 1** below sets out additional pressures and the progress made to date in achieving the 2017-2020 savings target. These are proposed to be incorporated into the budgets, over and above those items brought to members' attention in November 2016 as part of Report No: PAS/SE/16/029.

Table 1: Further savings and budget pressures identified

Description	2017/18 Pressure/ (Saving) £000	2018/19 Pressure/ (Saving) £000	2019/20 Pressure/ (Saving) £000
Remaining Budget Gap per report to PASC in November 2016 (PAS/SE/16/029)	445	619	828
Budget saving Proposals	***************************************		
Garden Waste -work towards cost neutral position by 2019/20	(125)	(250)	(393)
Council Tax - anticipated surplus at year end on Collection Fund	(239)	0	0
ICT - additional Service Level Agreement income taking into account the approved cost sharing model with Forest Heath	(70)	(70)	(70)
Tree Works - reduced grounds maintenance costs and additional income	(104)	(104)	(104)
Reduced Reserve Contribution - Vehicle Renewals, based on replacement schedule requirements	0	(50)	(50)
Additional income target to be allocated in future years following conclusion of Income MTFS work package	0	0	(100)
Increase in Apex Booking Fees - subject to Apex Panel discussion	(70)	(70)	(70)
Further pressures identified			
Business Rates - impact of 2017 Revaluation and change to inflation assumptions on council owned properties	(25)	96	223
Additional election expenses re local elections (to be met from reserves already accounted for)	0	0	80
Apprenticeship Levy - budget reduced to reflect final scheme details now known	46	46	46
ARP - amendment to reflect final partnership budget position	24	24	24
Other Budget Changes			
Property Services - structural changes to reflect recruitment challenges and additional capacity to support councils programme of projects	58	58	58
New posts funded from additional income - see Tree Works item above	88	88	88
Projects			
Leisure Management Fee - profile savings (estimated) linked to approved strategic investment fund - Report CAB/FH/16/049 refers	0	(15)	(26)
Housing Company Business Case benefit - Report CAB/FH/16/054 refers	(6)	(50)	(315)
Other minor changes	53	54	67
Revised Budget GAP	74	376	286

- 1.2.2 The councils' Pension contribution rate has risen from 27.7% to 28.2% in 2017-2018 following the triennial review. This had been afforded within the existing salary budgets.
- 1.2.3 Work is continuing on the property and projects work packages and will be concluded for the main Budget and Council Tax Report to Cabinet and Council in February 2017. The aim being to achieve a balanced position across the medium term and to use reserves and one off budgetary

savings, if necessary, (for example for savings on borrowing costs budgeted for, through use of existing cash balances) to balance the budget in the short term.

1.1.3 The Committee was asked to support and recommend to Cabinet the inclusion of the proposals, as detailed in **Table 1** in order to progress securing a balanced budget for 2017-2018 and delivering a Sustainable Medium Term Financial Strategy 2017-2020.

1.2 **Performance and Audit Scrutiny Committee**

- 1.2.1 The Performance and Audit Scrutiny Committee scrutinised the report in detail and asked a number of questions to which officers duly responded. In particular discussions were held on the process used for setting the Council Tax levels, which was carried out at the end of the budget process.
- 1.2.2 The Performance and Audit Scrutiny Committee **noted** the progress on delivering a sustainable medium term financial strategy 2017-2020.
- 1.2.3 The Performance and Audit Scrutiny Committee has put forward a recommendation as set out on page two of this report.